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National School Boards Association, Evanston, Ill.**

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Information about school operations in 50 cities with a core population of over 300,000 is presented in an attempt to reveal something about changes taking place. Relating generally to trends in population, enrollment, and finance and to boards of education, 37 items of data are presented for each city. These include: Number of teachers and administrators, areas of school districts, instructional budgets, fiscal dependence or independence, percent of students in nonpublic schools, number of members on the board, method of choosing the board, length of term of office of board members, payment of board members, number of women on board, racial composition of board, and number of board meetings held. (HW)

**SURVEY OF PUBLIC EDUCATION
IN THE MEMBER CITIES
OF THE
COUNCIL OF BIG CITY BOARDS OF EDUCATION**

**Published by the National School Boards Association
for the Council of Big City Boards of Education
November, 1968**

**U.S. DEPARTMENT OF HEALTH, EDUCATION & WELFARE
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DR. HAROLD V. WEBB

January 16, 1969

To: Recipient of Survey of Public Education in Member Cities of the Council of Big City Boards of Education

From: Freeman H. Vaughn, Secretary
Council of Big City Boards of Education

Subject: Changes in reported information and corrections of printer's errors.

Questions have been raised concerning the number of administrative positions reported from some of the school systems. The intent of the question was to determine the number of personnel in line authority positions from the superintendent through the assistant principals in local schools. However, it seems evident that some systems reported not only administrators in the figure given but also special service personnel who do not have supervisory authority. Please check with individual school systems for an interpretation of the figure reported.

The following corrections are called to your attention:

- | | |
|---------|---|
| Page 8 | St. Paul reports 110 administrators with the balance of the 321 listed working as special service personnel. |
| Page 10 | Cleveland reported the ethnic distribution of the city population rather than student enrollment. The correct figures are as follows: Caucasian 44%, Negro 55.9%, and other 0.1%. |
| Page 15 | The heading on the next to last column should read: "Do board members have offices and clerks?" |
| Page 16 | Washington's report should be changed as follows: Three board members represent district-at-large and eight represent wards. "Length of term of board members" should be changed to 4 years. Terms are staggered. |
| Page 17 | The heading on the next to last column should read: "Do board members have offices and clerks?" The last column should read: "Titles of board officers." |
| Page 11 | San Francisco is not a dependent district as reported. No other body has to approve the budget. |
| Page 8 | Rochester reports 104 administrators with the balance of the 292 listed working as special service personnel. |
| Page 7 | Newark reports 182 administrators in line positions with the balance of 280 working as special service personnel. |

Northeast Region: Connecticut, Delaware, District of Columbia, Maine, Maryland, Massachusetts, New Hampshire, New Jersey, New York, Pennsylvania, Rhode Island, Vermont.
Central Region: Illinois, Indiana, Iowa, Kentucky, Michigan, Minnesota, Missouri, Ohio, Wisconsin.
Southern Region: Alabama, Arkansas, Florida, Georgia, Louisiana, Mississippi, North Carolina, South Carolina, Tennessee, Texas, Virgin Islands, Virginia.
Western Region: Colorado, Kansas, Montana, Nebraska, New Mexico, North Dakota, Oklahoma, South Dakota, Wyoming.
Pacific Region: Alaska, Arizona, California, Hawaii, Idaho, Nevada, Oregon, Utah, Washington.

FOREWORD

The Council of Big City Boards of Education was created by the Board of Directors of the National School Boards Association in January, 1967. For several years, prior to the creation of the Council, an informal arrangement had been practiced, which provided for planning programs at the national convention of particular interest to the large cities.

The sole criterion for membership in the Council is that a member district must have a core city population of 300,000 or more. The purposes of the Council are:

- 1) to provide for the dissemination of information among the cities concerning educational practices and issues;
- 2) to provide a forum for the sharing of experiences such as in the area of negotiations; and
- 3) to provide a vehicle for the expressing of big city needs and interests to the appropriate bodies of the National School Boards Association.

In 1965 a study was made of education in the 43 cities eligible for membership with some additional statistics concerning the dimensions of the educational enterprise. The present study encompasses a broader range of information and seven additional cities now eligible for membership according to estimated population statistics furnished by Rand McNally and Co. as of

January 1, 1968.

The purpose of this study is to make available reliable information about school operations in the cities and to reveal something about the changes taking place. Every attempt has been made to ascertain the accuracy of the information included. However, it is possible that errors have been made because of misunderstanding as to the information requested. In that case, corrections will be made as they are called to our attention.

Freeman H. Vaughn, Secretary, Council of Big City Boards of Education

SUMMARY OF DATA

Population and Enrollment

Between the 1960 U.S. Census and 1968 significant changes have taken place in the population of cities eligible for membership in the Council. In looking at the data, it should be kept in mind that population increases or decreases are based on 1960 and 1968 figures while enrollment increases or decreases are based on the 1965 and 1968 reports. Thus, while in most instances there has been a total increase in enrollment since 1960, decrease in enrollment in some cities has taken place since the 1965 study.

A. Population increase and enrollment increase:

- | | |
|-------------------------|-------------------|
| 1. Atlanta | 13. New Orleans |
| 2. Columbus | 14. New York |
| 3. Dallas | 15. Norfolk |
| 4. Ft. Worth | 16. Oakland |
| 5. Houston | 17. Oklahoma City |
| 6. Indianapolis | 18. Omaha |
| 7. Kansas City | 19. Philadelphia |
| 8. Los Angeles | 20. San Antonio |
| 9. Louisville | 21. San Diego |
| 10. Memphis | 22. Toledo |
| 11. Miami (Dade County) | 23. Washington |
| 12. Milwaukee | |

B. Population decrease and enrollment increase:

- | | |
|--------------|--------------|
| 1. Baltimore | 4. Newark |
| 2. Chicago | 5. Rochester |
| 3. Cleveland | |

C. Population decrease and enrollment decrease:

- | | |
|---------------|----------------|
| 1. Birmingham | 6. Minneapolis |
| 2. Boston | 7. Pittsburgh |
| 3. Buffalo | 8. Portland |
| 4. Cincinnati | 9. St. Louis |
| 5. Detroit | 10. St. Paul |

D. Population increase and enrollment decrease:

- | | |
|---------------|------------------|
| 1. Denver | 4. San Francisco |
| 2. Long Beach | 5. Seattle |
| 3. Phoenix | |

The seven new cities eligible for membership in the Council are El Paso, Honolulu (State of Hawaii), Nashville (Davidson County), San Jose, Tampa (Hillsborough County), Tulsa, and Wichita. Since they were not included in the 1965 study, no enrollment statistics were available. However, each of them has had a significant population increase since 1960 and it is safe to assume that enrollment has increased also.

| Number of Members on Boards | |
|-----------------------------|------------------|
| Number of Board Members | Number of Cities |
| 15 board members | 2 |
| 12 board members | 3 |
| 11 board members | 2 |
| 9 board members | 8 |
| 7 board members | 21 |
| 6 board members | 1 |
| 5 board members | 13 |
| Total Board Members | 378 |

| Method of Selection | Number of Boards |
|---------------------------------------|------------------|
| Appointed | 10 |
| Appointed but confirmed by electorate | 1 |
| Elected | 39 |
| Partisan election | 4 |
| Non-partisan election | 35 |

| Type of Election for Board Members | |
|------------------------------------|----|
| General elections | 41 |
| Special elections | 9 |

| Board Members appointed by | |
|--|---|
| Mayor | 5 |
| Mayor with approval of Council | 2 |
| Judges of County Court of Common Pleas | 1 |
| City Council | 2 |

| Length of Term of Office | Number of Boards |
|--|------------------|
| Number of Years | 1 |
| 7 years | 16 |
| 6 years | 5 |
| 5 years | 20 |
| 4 years | 5 |
| 3 years | 2 |
| 2 years | 1 |
| 1 Board has four members elected for four years, and one elected for two years | |

| Salaried Or Unsalariated | |
|--------------------------|----|
| Salaried | 18 |
| Unsalariated | 32 |

Offices and Clerical Assistance

13
37

All members
None or Incidental

Officers Elected by Board

40
10
35
8
9
3
2
3
1
1

President
Chairman
Vice-President
Vice-Chairman
Secretary
Assistant Secretary
Treasurer
Clerk
Vice-Clerk
Member at Large

Number of Required Board Meetings

Number of Boards

22
12
1
1
5
3
1
5

Once a month
Twice a month
Four times a month
Once a week
Every two months
Once a year
Four times a year
No legal requirement

Number of Actual Board Meetings

Number of Boards

4
1
3
35
1
1
1
1
1
1

Once a week
Twice a week
Once a month
Twice a month
Five times a month
Every two weeks
20-23 times a year
30 times a year
30-35 times a year
45 times a year

Racial Membership of Boards

315
51
2
4

Caucasian
Negro
Puerto Rican
Other (Hawaii)

Number of Women on Boards

70

Secretary of Board

Career Secretary
Superintendent
Business Manager

Number of Boards

26
16
8

Occupations of Board Members

Businessmen
Attorneys
Housewives
Medical doctors
Administrators
Ministers
Retired (various occupations)
Union Officials
Professors
Government Employees
Community Workers
White Collar Workers
Dentists
Businesswomen
Scientists
Architects
Engineers
Factory Workers
Journalists
Teachers
Veterinarians
Civic Leader
Artist
Airline Pilot
Management Consultant
Undertaker
Writer
Pharmacist
Certified Public Accountant

Number

123
67
55
28
16
15
12
9
6
5
4
4
4
4
2
2
2
2
2
2
2
1
1
1
1
1
1
1
1

**SURVEY OF PUBLIC EDUCATION AND BOARDS IN SCHOOL DISTRICTS
WITH A CORE CITY POPULATION OF 300,000 OR MORE
NOVEMBER, 1968**

| Name of City | Enrollment K-12 1967-68 | Inst. Staff Teachers | Administrators | Est. Pop. © Jan. 1, 1968 | Est. Metro. © Pop. Jan. 1, 1968 | Area of Sch. Dist. | Area of City | Inst. Budget 1968-69 | Capital Expense 1968-69 | Inst. Expen- diture per Pupil-ADA 1968-69 |
|--------------------------------|-------------------------------|-------------------------|--------------------------------|-----------------------------|---------------------------------------|-----------------------|-----------------|---|--|--|
| New York | 1,117,725 ^① | 56,190 | 3,632 | 8,020,000 | 17,030,000 | 320.29 | 320.29 | \$1,471,104,983 | \$251,012,473 | \$853.00 |
| Los Angeles | 653,566 | 26,259 | 3,691 | 2,810,000 | 8,455,000 | 711. | 464. | 426,564,525 | 93,978,589 | 694.27 |
| Chicago | 578,495 | 21,737 | 1,892 | 3,460,000 | 7,435,000 | 227.244 | 227.244 | 362,000,028 ^② Does not incl. ESEA funds of \$37,105,136 | 78,958,376 ^③ | 680.00 excl. ESEA funds |
| Detroit | 293,240 ^④ | 11,000 | 2,000 | 1,560,000 | 4,300,000 | 139.6 | 139.6 | 194,305,816 | 7,604,002 plus \$20 million cap. & site exp. | 662.00 |
| Philadelphia | 279,992 | 13,643 | 710 356 spec. serv. per. | 2,040,000 | 5,025,000 | 130. | 130. | 240,563,968 | 89,982,000 | 557.00 ADM |
| Houston | 248,000 | 10,200 | 516 | 1,150,000 | 1,595,000 | 311. | 349.4 | 108,554,340 | 23,057,713 | 473.00 Est. |
| Miami (Dade County) | 220,000 | 9,016 | 335 | 320,000 | 1,530,000 | 2054. | 34.39 | 140,671,870 | 24,699,382 | 633.00 |
| Baltimore | 192,766 | 7,407 | 1,051 | 915,000 | 1,785,000 | 100. | 100. | 160,365,195 | 25,000,000 | 706.88 Est. |
| Honolulu (Hawaii State System) | 173,000 | 7,892 | 519 | 330,000 | 580,010 | 6376. state | not furn. | 108,662,293 | 30,332,500 | not furn. |
| Dallas | 166,541 ^⑤ | 5,724 | 311 | 795,000 | 1,305,000 | 350. | 295. | 75,520,000 | 28,899,049 | not furn. |
| Cleveland | 153,252 | 6,000 | 400 | 790,000 | 2,250,000 | 74.45 | 75.66 | 103,017,000 | 25,000,000 | 672.27 Est. |
| Washington DC | 148,000 | 6,609 | 537 | 815,000 | 2,695,000 | 61. | 61. | 85,460,000 | 45,873,000 | 849.00 |
| Milwaukee | 130,000 | 4,991 | 401 | 745,000 | 1,350,000 | 96. | 96. | 95,609,331 | 10,144,500 | 735.00 |
| San Diego | 125,009 | 4,969 | 218 | 680,000 | 1,085,000 | 196. | 307. | 69,380,706 | 12,349,711 | 565.60 |
| Memphis | 125,000 | 5,000 | 300 | 542,000 | 725,000 | 179.82 | 179.82 | 54,655,170 | 12,550,000 | 437.00 |
| Atlanta | 118,192 | 4,956 | 250 | 500,000 | 1,285,000 | 131. | 131. | 60,976,155 | 16,091,224 ^⑥ | 472.00 |
| St. Louis | 115,380 | 4,131 | 287 | 675,000 | 2,255,000 | 62. | 62. | 70,755,975 | 1,763,228 | 536.06 |
| New Orleans | 108,801 | 4,543 | 300 | 665,000 | 1,060,000 | 199. | 199. | 50,639,289 ^⑥ | 7,213,383 ^⑥ | 473.26 67.68 Est. |

1. Est. 1968-69 3. 1967-68 5. Grades 9-12
2. Grades 1-12 4. Calendar Year 1968 6. Furnished by Rand McNally and Co.

| Name of City | Enrollment K-12 1967-68 | Inst. Staff Teachers | Administrators | Est. Pop. Jan. 1, 1968 | Est. Metro Pop. Jan. 1, 1968 | Area of Sch. Dist. | Area of City | Inst. Budget 1968-69 | Capital Expense 1968-69 | Inst. Expen- diture per Pupil-ADA 1968-69 |
|-----------------------------|-------------------------------|-------------------------|----------------|---------------------------|------------------------------------|-----------------------|-----------------|-------------------------|-------------------------------|--|
| Indianapolis | 108,161 | 4,574 | 200 | 520,000 | 900,000 | 85. | 86. | 57,305,205 | 6,704,920 | 451.89 K 539.83 Ele. 806.59 Sec. |
| Columbus | 106,277 | 4,332 | 236 | 540,000 | 850,000 | 114. | 121. | 53,793,900 [Ⓢ] | 6,499,540 [Ⓢ] | 510.00 ADM |
| Tampa (Hillsborough County) | 97,326 [Ⓢ] | 3,782 | 461 | 308,000 | 420,000 | 1038. | 84.45 | 53,154,414 | 3,081,233 | 552.65 |
| Denver | 96,435 | 4,410 | 374 | 500,000 | 1,035,000 | 98.35 | 98.35 | 65,300,069 [Ⓢ] | 5,246,605 [Ⓢ] | 613.00 66-67 |
| Seattle | 93,800 | 4,079 | 246 | 560,000 | 1,050,000 | 105. | 104. | 75,066,716 | 29,400,000 | 554.37 |
| Nashville (Davidson County) | 93,023 | 3,662 | 169 | 450,000 | 470,000 | 533. | 533. | 45,856,351 | 10,560,000 | 505.00 |
| San Francisco | 92,903 | 4,237 | 331 | 748,000 | 4,195,000 | 47. | 47. | 60,795,035 | 899,005 | 551.63 |
| Boston | 92,164 | 5,110 | 206 | 590,000 | 3,575,000 | 47.81 | 47.81 | 64,969,598 | Not fum. | 706.00 |
| Cincinnati | 87,356 | 3,225 | 190 | 495,000 | 1,325,000 | 90. | 77.6 | 53,107,000 [Ⓢ] | 4,183,800 [Ⓢ] | 620.00 ADM |
| Ft. Worth | 82,715 | 3,018 | 191 | 360,000 | 555,000 | 180. | 180. | 35,174,798 | 6,061,291 | 425.25 |
| San Antonio | 79,829 | 3,037 | 174 | 670,000 | 820,000 | 84. | 182.7 | 25,311,391 | 3,425,743 | not fum. |
| Tulsa | 78,980 | 3,188 | 201 | 315,000 | 420,000 | 140.5 | 174.86 | 32,886,080 | 7,934,756 | 416.36 |
| Portland | 78,304 | 3,389 | 218 | 365,000 | 825,000 | 74.22 | 156.97 | 53,641,499 | 5,779,318 | 699.87 ADM |
| Newark | 76,500 | 3,880 | 280 | 385,000 | Incl. in NY Metro area | 24. | 24. | 58,159,578 | Not fum. | 686.53 Est. |
| Pittsburgh | 76,181 | 3,173 | 221 | 540,000 | 1,920,000 | 53.70 | 53.38 | 53,946,473 | 20,000,000 | not fum. |
| Oklahoma City | 75,208 | 2,690 | 220 | 375,000 | 585,000 | 185. | 650. | 23,531,404 | 2,313,932 | 370.91 |
| Kansas City | 74,997 | 3,061 | 196 | 545,000 | 1,165,000 | 79.75 | 316.3 | 28,465,000 | 421,300 | 398.31 plus 118.35 Title I Schools |
| Buffalo | 72,639 | 3,253 | 236 | 465,000 | 1,280,000 | 42.6 | 42.6 | 59,743,000 | 7,232,000 | 822.00 ADM |
| Long Beach | 72,425 | 2,925 | 185 | 380,000 | Incl. in LA Metro area | 127.70 | 48.05 | 45,492,000 | 3,835,000 | 732.00 |
| Minneapolis | 70,989 | 3,038 | 167 | 450,000 | 1,615,000 Incl. St. Paul | 58.79 | 58.79 | 38,510,651 | 4,472,922 | 569.00 |
| Wichita | 69,735 | 3,159 | 208 | 300,000 | 365,000 | 150. | 83. | 39,436,500 | 4,250,000 | 565.00 |

1. Est. 1968-69 3. 1967-68 5. Grades 9-12
2. Grades 1-12 4. Calendar Year 1968 6. Furnished by Rand McNally and Co.

| Name of City | Enrollment K-12 1967-68 | Inst. Staff Teachers | Administrators | Est. Pop. Jan. 1, 1968 | Est. Metro Pop. Jan. 1, 1968 | Area of Sch. Dist. | Area of City | Inst. Budget 1968-69 | Capital Expense 1968-69 | Inst. Expen- diture per Pupil-ADA 1968-69 |
|--------------|-------------------------------|-------------------------|----------------|---------------------------|------------------------------------|-----------------------|-----------------|-------------------------|-------------------------------|--|
| Birmingham | 68,000 ² | 2,513 | 256 | 325,000 | 640,000 | 76.2 | 76.2 | 23,179,076 | 2,000,000 | 350.00 |
| Oakland | 63,713 | 2,631 | 218 | 375,000 | Incl. with San. Fran. | 53.4 | 53.4 | 45,319,256 ³ | 2,076,342 ³ | \$733.00 |
| Norfolk | 63,000 ² | 2,595 | 147 | 323,000 | 676,500 | 64.3 | 64.3 | 28,850,067 | 2,750,000 | 556.00 |
| Toledo | 61,454 | 2,396 | 265 | 365,000 | 540,000 | 63. | 92. | 36,440,522 ³ | 1,136,263 ³ | 597.11 ADM |
| Omaha | 61,000 | 2,320 | 170.5 | 352,000 | 500,000 | 120. | 69. | 31,737,124 | 3,603,720 | 520.00 |
| El Paso | 60,411 | 2,561 | 163 | 312,000 | 348,000 | 207.612 | 117.5 | 22,494,682 | 4,617,434 | 472.68 |
| Louisville | 55,100 | 2,278 | 176 | 392,000 | 820,000 | 50. | 63.4 | 27,375,000 ³ | 4,300,000 ³ | 599.00 ADM |
| St. Paul | 47,814 | 2,009 | 321 | 300,000 | Incl. in Minne- apolis Metro | 55.44 | 55.44 | 33,080,548 | not furn. | 620.00 |
| Rochester | 45,592 | 2,335 | 292 | 298,000 | 680,000 | 36.444 | 36.444 | 54,185,768 | 23,530 | 1,287.47 |
| San Jose | 36,081 | 1,397 | 131 | 400,000 | San Fran. Metro area | 50. | 130.5365 | 30,758,194 | 325,937 | 611.61 |
| Phoenix | 26,651 ³ | 1,049 | 48 | 520,000 | 840,000 | 172. | 250. | 22,880,707 | 2,363,722 | 905.73 |

1. Est. 1968-69 3. 1967-68 5. Grades 9-12
 2. Grades 1-12 4. Calendar Year 1968 6. Furnished by Rand McNally and Co.

**SURVEY OF PUBLIC EDUCATION AND BOARDS IN SCHOOL DISTRICTS
WITH A CORE CITY POPULATION OF 300,000 OR MORE
NOVEMBER, 1968**

| Name of City | Fiscally Dependent or Independent | Budget must be approved by | % of Students in Non-Public Schools | Ethnic Distri- bution of Enrollment % | Number of Members on Board | How is Board Chosen? | If appointed, by whom? | Candidates for election selected by | Who Pays Costs of Campaigns? | When are Elections Held? |
|-----------------------------------|---|---|---|--|-----------------------------------|----------------------------|---|--|---------------------------------|--|
| New York | Dependent | Mayor Bd. of Est. City Council | Total 38.0 | Caucasian 69.9* Negro 30.1 *Spanish Surname 22.1 | 13 68-69** 11 69-70 9 70-71 | Appoint- ed | Mayor from list submit- ted by selec- tion board | - | - | - |
| Los Angeles | Independent | - | Total 15.80 | Caucasian 73.91* Negro 22.07 Other 4.02 *Spanish Surname 19.35 | 7 | Elected | - | Nominating peti- tion and primary election | Individual and friends | Same time as other local elections |
| Chicago | Dependent | City Council | Ele. 27.9 Sec. 28.4 | Caucasian 45.8 Negro 52.3 Other 1.9 | 11 | Appoint- ed | Mayor | - | - | - |
| Detroit | Independent | - | K. 3.6 Ele. 22.1 Sec. 22.0 | Caucasian 40.9 Negro 58.2 Other 0.9 | 7 | Elected | - | Non-partisan, filing of nominat- ing petitions for primary election | Individual and friends | Nominated in the fall primary and elected on Nov. date for natl., state or local elections |
| Philadelphia | Independent | Addl. levies beyond that auth. by state leg. must be ap- proved by City Coun. | Ele. 41. Sec. 27. | Caucasian 42.* Negro 58. *Spanish Surname 2. | 9 | Appoint- ed | Mayor from list submit- ted by 13 member Education Committee | - | - | - |
| Houston | Independent | - | K. 1.2 Ele. 7.2 Sec. 1.6 | Caucasian 68.* Negro 32. *Spanish Surname 10. | 7 | Elected | - | Self-nomination | Individual and friends | Spec. election on third Sat. in Nov. |
| Miami (Dade County) | Independent | - | K. 86.00 Ele. 12.00 Sec. 10.00 | Caucasian 75.6* Negro 24.4 *Spanish Surname 13.5 | 7 | Elected | - | Primary by political parties | Individual and friends | Nov. general elections |
| Baltimore | Dependent | Bd. of Est. and City Council | K. 1.0 Ele. 7.9 Sec. 5.1 | Caucasian 35.6 Negro 64.4 | 9 | Appointed | Mayor | - | - | - |
| Honolulu (Hawaii State System) | Funded by State Legislature | Legislature | K. 13.7 Ele. 14.9 Sec. 17.1 | Not available | 11 | Elected | - | Primary by political parties | Individual and friends | General elections |

**The re-organization of the New York School System calls for a nine member board of education eventually.

| Name of City | Fiscally Dependent or Independent | Budget must be approved by | % of Students in Non-Public Schools | Ethnic Distri- bution of Enrollment % | Number of Members on Board | How is Board Chosen? | If appointed, by whom? | Candidates for election selected by | Who Pays Costs of Campaigns? | When are Elections Held? |
|---------------|---|--|---|---|----------------------------------|---|---------------------------|--|---------------------------------|--|
| Dallas | Independent | - | Ele. 11.6 Sec. 5.6 | Not available | 9 | Elected | - | Self-nomination | Individual and friends | Special elections |
| Cleveland | Independent | - | K. 0. Ele. 15.3 Sec. 5. | Caucasian 66. Negro 33.9 Other .1 | 7 | Elected | - | Nominated by petition | Individual and friends | General elec- tion in even numbered years |
| Washington DC | Dependent | DC City Council Federal Govt. | Total 15.0 | Caucasian 7.7 Negro 92.3 | 11 | Will be elected starting Nov. 5, 69 | - | - | - | November Local election |
| Milwaukee | Independent | - | Total 27.5 | Caucasian 73. Negro 24. Other 3. | 15 | Elected | - | Primary non- partisan elections | Individual and friends | Regular spring local election in odd-numbered years |
| San Diego | Independent | - | K. 4.5 Ele. 14.5 Sec. 4.9 | Caucasian 85.8* Negro 11.6 Other 2.6 *Spanish Surname 9.8 | 5 | Elected | - | Candidate must file petition Primary election | Individual and friends | Local city elections |
| Memphis | Dependent | City Council | Ele. 5.00 Sec. 3.00 | Caucasian 47.2 Negro 52.8 | 5 | Elected | - | Self-nomination | Individual and friends | Same time as other election |
| Atlanta | Independent | - | K. 3.00 Ele. 2.00 Sec. 3.00 | Caucasian 41.1* Negro 58.9 *Spanish Surname .1 | 9 | Elected | - | Self-nomination | Individual and friends | First Wed. in Dec. |
| St. Louis | Independent | - | Unknown | Caucasian 36.8 Negro 63. Other 0.2 | 12 | Elected | - | Self-nomination | Individual and friends | Local elections |
| New Orleans | Independent | - | K. 32.3 Ele. 35.1 Sec. 24.1 | Caucasian 33.8 Negro 66.2 | 5 | Elected | - | Self-nomination | Individual and friends | General Cong. election first Tues. of Nov. even years |
| Indianapolis | Independent | - | K. 14.00 Ele. 16.00 Sec. 14.00 | Caucasian 67.17 Negro 32.83 | 7 | Elected | - | Proposed in writ- ing by not fewer than 10 reg. voters & filed with Clerk of Circuit Court | Individual and friends | During pri- mary election every four yrs |

| Name of City | Fiscally Dependent or Independent | Budget must be approved by | % of Students in Non-Public Schools | Ethnic Distri- bution of Enrollment % | Number of Members on Board | How is Board Chosen? | If appointed, by whom? | Candidates for election selected by | Who Pays Costs of Campaigns? | When are Elections Held? |
|--------------------------------|---|--|---|--|----------------------------------|-------------------------------|--|---|---------------------------------|--|
| Columbus | Independent | - | K. Ele. 11.00 Sec. 4.00 | Not available | 7 | Elected | - | Self-nomination | Individual and friends | General elec. in Nov. |
| Tampa (Hillsborough County) | Independent | - | Total 10.00 | Caucasian 82.00 Negro 18.00 | 7 | Elected | - | Primary election Non-Partisan | Individual and friends | Nov. General Election |
| Denver | Independent | - | K. 8.6 Ele. 20.1 Sec. 17.6 | Caucasian 85.38* Negro 13.65 Other .5 *Spanish Surname 18.15 | 7 | Elected | - | Nominating Petition | Individual and friends | Board election held every two years & every four years are combined with municipal elections |
| Seattle | Independent | - | K. 2.00 Ele. 10.00 Sec. 10.11 | Caucasian 83.00 Negro 10.4 Other 6.5 | 5 | Elected | - | Self-nomination | Individual and friends | County and city elections in Nov. of odd num. years |
| Nashville (Davidson County) | Dependent | Metro. Council | not furn. | Caucasian 76.19 Negro 23.81 | 9 | Appointed | Mayor with approval of Metro. Coun- cil | - | - | - |
| San Francisco | Dependent | County Bd. of Supv. | Total 25.00 | Caucasian 43.9* Negro 26.5 Other 29.6 *Spanish Surname 12.9 | 7 | Confirmed by Electorate | - | Nominated by Mayor | - | Gen. Election in November |
| Boston | Dependent | City Coun- cil must approve exp. above prev. yr. | K. 5.4 Ele. 33.8 Sec. 35.2 | Caucasian 72.5 Negro 25.9 Other 1.6 | 5 | Elected | - | Non-partisan primary election | Individual and friends | Same time as other elec- tions |
| Cincinnati | Independent | - | Total 23.67 | Caucasian 58.2 Negro 41.6 Other .2 | 7 | Elected | - | Nominating petition | Individual and friends | General elec- tion in November |
| Ft. Worth | Independent | - | About 4.00 | Caucasian 74.00* Negro 26.00 Other .01 *Spanish Surname 6.00 | 7 | Elected | - | Self-nomination | Individual and friends | Spec. on first Sat. in April every 3 years with runoff if necessary 30 days later |

| Name of City | Fiscally Dependent or Independent | Budget must be approved by | % of Students in Non-Public Schools | Ethnic Distri- bution of Enrollment % | Number of Members on Board | How is Board Chosen? | If appointed, by whom? | Candidates for election selected by | Who Pays Costs of Campaigns? | When are Elections Held? |
|---------------|---|--|---|--|--|----------------------------|--|---|---------------------------------|--|
| San Antonio | Independent | - | Total 1.20 | Caucasian 85.00* Negro 15.00 *Spanish Surname 57.5 | 7 | Elected | - | Self-nomination | Individual and friends | Special elections |
| Tulsa | Independent | - | K. .24 Ele. 3.08 Sec. 2.33 | Caucasian 85.48 Negro 12.11 Other 2.41 | 7 | Elected | - | Petition by 50 qualified voters | Individual and friends | Special school elections |
| Portland | Independent | - | K. 1.00 Ele. 14.00 Sec. 8.9 | Caucasian 89.4 Negro 8.3 Other 2.3 | 7 | Elected | - | Primary election | Individual and friends | Regular election in May |
| Newark | Dependent | Bd. of Sch. Est. and City Council | K. 6. Ele. 32. Sec. 21. | Caucasian 29. Negro 71. | 9 | Appointed | Mayor | - | - | - |
| Pittsburgh | Independent | - | Ele. 41.8 Sec. 26.7 | Caucasian 61.9 Non-White 38.1 | 15 | Appointed | Judges of County Ct. of Common Pleas | - | - | - |
| Oklahoma City | Independent | - | No statis- tics avail- able | Caucasian 81. Negro 19. | 5 | Elected | - | Primary election | Individual and friends | Special election First Tues in Dec. |
| Kansas City | Independent | - | K. 1.0 Ele. 10.9 Sec. 2.8 | Caucasian 55.2 Negro 44.8 | 6 New plan to go into effect in April 1969 & number will be increased | Elected | - | The Democratic & Republican Committees select one candidate every 2 years and cross endorse them | - | General elections in Nov. |
| Buffalo | Dependent | Mayor and Common Council | K. 27.8% Ele. 37.8 Sec. 29.1 | Caucasian 64.6* Negro 34.8 Other 0.6 *Spanish Surname 1.5 | 7 | Appointed | Mayor with approval of Common Council | - | - | - |
| Long Beach | Independent | - | K. 1.00 Ele. 5.00 Sec. 2.00 | Caucasian 91.00* Negro 7.00 Other 2.00 *Spanish Surname 5.00 | 5 | Elected | - | Self-nomination and Citizens' Committees | Individual and friends | Special |

| Name of City | Fiscally Dependent or Independent | Budget must be approved by | % of Students in Non-Public Schools | Ethnic Distri- bution of Enrollment % | Number of Members on Board | How is Board Chosen? | If appointed, by whom? | Candidates for election selected by | Who Pays Costs of Campaigns? | When are Elections Held? |
|--------------|--|----------------------------------|---|--|----------------------------------|----------------------------|---------------------------|--|---------------------------------|--|
| Minneapolis | Independent | - | K. 2.8 Ele. 29.2 Sec. 9.8 | Caucasian 91.00 Negro 7.00 Indian 2.00 | 7 | Elected | - | Self-nomination | Individual and friends | Same time as local elections |
| Wichita | Independent | - | K. 1.59 Ele. 10.57 Sec. 10.63 | Caucasian 87.1* Negro 12.3 Other .6 *Spanish Surname 1.5 | 12 | Elected | - | Primary election if candidates exceed double number of posi- tions to be filled | Individual and friends | At the same time as city and county elections |
| Birmingham | Independent but without taxing power | - | Total 5.00 | Caucasian 50.00 Negro 50.00 Est. | 5 | Appointed April 1 | City Council | - | - | - |
| Oakland | Independent | - | Total 10.00 | Caucasian 40.3* Negro 53.2 Other 6.5 *Spanish Surname 8.0 | 7 | Elected | - | Self-nomination | Individual and friends | In conjunction with city elec- tion every two years. First Tues. after first Mon. of April |
| Norfolk | Dependent | City Council | Ele. 12.00 Sec. 5.00 | Caucasian 60.0 Negro 39.0 Other 1.0 | 7 | Appointed | City Council | - | - | - |
| Toledo | Independent | - | Total 23.00 | Caucasian 74.* Negro 25.9 Other .1 *Spanish Surname .7 | 5 | Elected | - | Self-nomination and by circulation of petitions | Individual and friends | November general election |
| Omaha | Independent | - | Total 22.7 | Caucasian 82.27 Negro 17.25 Other .48 | 12 | Elected | - | Non-political ballot - primary election | Individual and friends | Same time as national elections |
| El Paso | Independent | - | Total 12.00 | Caucasian 96.06* Negro 3.00 Other .94 *Spanish Surname 54.21 | 7 | Elected | - | Self-nomination | Individual and friends | Spec. election in even-numbered years on first Sat. in April at two year inter- vals in a 2-2-3 sequence |
| Louisville | Independent | - | Ele. 13.7 Sec. 9.0 | Caucasian 55.3 Negro 44.7 | 5 | Elected | - | Self-nomination or petition of not less than 50 legal voters | Individual and friends | General election First Tuesday in November |

| Name of City | Fiscally Dependent or Independent | Budget must be approved by | % of Students in Non-Public Schools | Ethnic Distri- bution of Enrollment % | Number of Members on Board | How is Board Chosen? | If appointed, by whom? | Candidates for election selected by | Who Pays Costs of Campaigns? | When are Elections Held? |
|--------------|---|---|---|---|----------------------------------|----------------------------|---------------------------|---|---|---|
| St. Paul | Independent | - | K. 7.2 Ele. 40.7 Sec. 33.8 | Caucasian 90.00 Negro 5.7 Other 3.5 | 7 | Elected | - | By a School Com- mittee of members from 50 civic or- ganizations. Also, self-nomination | Individual and friends | At same time as other municipal elections |
| Rochester | Dependent | City Council | K. 0.5 Ele. 20.4 Sec. 8.2 | Caucasian 72.4* Negro 27.2 Other .4 *Spanish Surname 2.5 | 5 | Elected | - | Political parties | Individual and friends | First Tuesday in November, odd numbered years |
| San Jose | Independent | - | Total 10.00 | Caucasian 95.6* Negro 1.5 Other 2.9 *Spanish Surname 28.4 | 5 | Elected | - | Self-nomination or petition with 10 names | Individual and friends | Special |
| Phoenix | Independent if statutory budget limits are not ex- ceeded | County Sch. Supt., County Bd. of Supv. State Dept. of Pub. Inst. | - - | Caucasian 92.62* Negro 5.89 Other 1.49 *Spanish Surname 12.19 | 5 | Elected | - | Petition of 10% of voters in last election | Individual or sponsoring organization | First Tuesday in October yearly |

**SURVEY OF PUBLIC EDUCATION AND BOARDS IN SCHOOL DISTRICTS
WITH A CORE CITY POPULATION OF 300,000 OR MORE
NOVEMBER, 1968**

| Name of City | Board Members Rep. Dist.-at-Large or Areas? | Length of Term of Bd. Mems. | Are Number of Terms Limited? | Are Terms Concurrent or Staggered? | When do Board Members take Office? | Do Board Members get Paid? | Are Officers Paid Dif- ferently? | Do Board Members have Officers and Clerks? | Titles of Board Officers |
|---------------------|---|-----------------------------------|------------------------------------|---|--|---|--|--|---|
| New York | Each of 5 boroughs must have at least one member - others are at large | 7 years | No | Staggered | May | No | No | Yes plus a car and a chauffeur | President Vice-President |
| Los Angeles | Dist.-at-large | 3 years | No | Staggered - 4 terms expire at one time and 3 others two years later | July 1 following the election | \$75.00 for each reg. & spec. mtg. not to ex- ceed \$750 per month | No | Office and sec. help from pool | President |
| Chicago | Dist.-at-large | 5 years | No | Staggered | First meeting in May | No | No | Yes, General office and secretarial help | President Vice-President |
| Detroit | Dist.-at-large | 6 years | No | Staggered | Jan. 1 fol- lowing fall election | No | No | No but secretarial services are available | President Vice-President |
| Philadelphia | Dist.-at-large | 6 years | Yes-Two full terms | One third of terms expire every 2 years | First Monday in December | No | No | Office and three secretaries for President. Office and one secretary for rest of board | President Vice-President |
| Houston | Dist.-at-large | 4 years | No | Staggered- every 2 yrs. 4 elected at one time & 3 next election | Jan. 1 fol- lowing elec- tion | No | No | Board offices are provided with di- rector & clerical help | President Vice-President Secretary Asst. Secretary |
| Miami (Dade County) | 5 elected from areas. 2 elected at-large | 4 years | No | Staggered-4 elected at one time & 3 elected 2 years later | First Tuesday after first Monday in January | Expense Allow- ance \$200 per month | No | One board office plus conf. room staffed by adm. sec. & 2 asst's. | Chairman |
| Baltimore | Dist.-at-large | 6 years | No | One-third of terms expire every 2 years | Usually January 1 | No | No | No | President |

| Name of City | Board Members Rep. Dist.-at-Large or Areas? | Length of Term of Bd. Mem. | Are Number of Terms Limited? | Are Terms Concurrent or Staggered? | When do Board Members take Office? | Do Board Members get Paid? | Are Officers Paid Dif- ferently? | Do Board Members have Offices and Clerks? | Titles of Board Officers |
|--------------------------------------|--|----------------------------------|------------------------------------|---|--|--|--|---|--------------------------------|
| Honolulu (Hawaii State System) | Elected at-large but represent counties | 4 years | No | Concurrent | Soon after general election | \$50 per meeting | No | Two clerical workers | Chairman Vice-Chairman |
| Dallas | Six of members must live in des- ignated areas. Other three are from dist.-at- large. All are elected at-large | 3 years | No | Three members' terms expire each year | Second Wed. in April or in May de- pending on results of first election in April | No | No | No | President Vice-President |
| Cleveland | Dist.-at-large | 4 years | No | Three elected at one time for four years and four two years later | First Monday in January following election | \$20 per meeting for a maximum of 12 meetings per year | No | Office space is provided and one secretary is assigned to board members | President Vice-President |
| Washington DC | Dist.-at-large | 3 years | No | Three elected annually | July 1 | No | No | No | President Vice-President |
| Milwaukee | Dist.-at-large | 6 years | No | Staggered Five each election | July 1 | \$50 per month | No | No | President |
| San Diego | Dist.-at-large | 4 years | No | Staggered on a 3-2 sequence | First Monday after first day of December | \$50 per meeting, not to exceed \$400 mo. | No | One office | President Vice-President |
| Memphis | Dist.-at-large | 4 years | No | Concurrent | January 1 following election | \$75 per month | Pres. \$5,000 per yr. | Have access to office staff of supt. | President Vice-President |
| Atlanta | Represent ward where they live but are elected at-Large | 4 years | No | Concurrent | January following election | \$300 per month | Pres. \$350 per mo. | Board has secre- tary who has an office. | President Vice-President |

| Name of City | Board Members Rep. Dist.-at-Large or Areas? | Length Terms of Bd. Mem. | Are Number of Terms Limited? | Are Terms Concurrent or Staggered? | When do Board Members take Office? | Do Board Members get paid? | Are Officers Paid Dif- ferently? | Do Board Members have Offices and | Titles of Board |
|-----------------------------------|--|--------------------------------|--|---|---|----------------------------------|--|---|--|
| St. Louis | Dist.-at-large | 6 years | No | Staggered | As soon as election is certified | No | No | No | President Vice-President Secretary Ass't. Secretary |
| New Orleans | Dist.-at-large | 6 years | No | Staggered at two year intervals | First Monday in January following election | No | No | No | President Vice-President |
| Indianapolis | Dist.-at-large | 4 years | No Tradition- ally do not seek second term | Staggered Terms of four members begin July of year of their elec- tion and terms of three mem- bers begin July first of second year following year of their election | July 1 | No | No | No | President Vice-President |
| Columbus | Dist.-at-large | 4 years | No | Three elected at one time for four years and two years later four are elected for four years | January follow- ing November election | No | No | No | President Vice-President |
| Tampa (Hillsborough County) | Dist.-at-large but represent an area (2 mem- bers represent entire county) | 4 years | No | Staggered | First Tues. after first Mon. in Jan. Dates change to Nov. in 1970 | \$200 per month | No | No. Some clerical help furnished by Supt. staff | Chairman Vice-Chairman |
| Denver | Dist.-at-large | 6 years | No | Expire in 2-2-3 sequence each two years | Within ten days after biennial elections which are held third Tues. in May of each odd numbered yr. | No | No | No | President Vice-President |

| Name of City | Board Members Rep. Dist.-at-Large or Areas? | Length Terms of Bd. Memrs. | Are Number of Terms Limited? | Are Terms Concurrent or Staggered? | When do Board Members take Office | Do Board Members get paid? | Are Officers Paid Dif- ferently? | Do Board Members have Offices and Clerks? | Titles of Board Officers |
|-----------------------------------|---|----------------------------------|------------------------------------|---|--|--|--|--|--|
| Seattle | Dist.-at-large | 6 years | No | Staggered in a 2-2-1 se- quence every odd numbered year | As soon as election is certified | No | No | No | President Vice-President |
| Nashville (Davidson County) | Areas | 6 years | No | Staggered | July 1 | No | No | No | Chairman Vice-Chairman Secretary |
| San Francisco | Dist.-at-large | 5 years | No | Staggered with one or two positions va- cant each year | January fol- lowing confirmation | \$1200 yr. | No | No | President Vice-President |
| Boston | Dist.-at-large | 2 years | No | Concurrent | First Monday in January | No | No | Each member is provided an office and an administra- tive assistant | Chairman Treasurer Secretary |
| Cincinnati | Dist.-at-large | 4 years | No | Staggered - 3 vacancies and 4 vacancies occur alternately every two years | January 1 following year of election | No | No | No | President Vice-President |
| Ft. Worth | Dist.-at-large | 6 years | No | Staggered every three years in a 3-4 sequence | First reg- ular meet- ing after election | No | No | No | President Vice-President Secretary |
| San Antonio | Dist.-at-large | 6 years | No | Staggered | First board meeting af- ter election which is on first Sat. in April during even numbered years | No | No | No | President Vice-President Secretary Ass't. Secretary |
| Tulsa | Dist.-at-large | 3 years | No | Staggered in a 2-3-2 sequence | Usually at second reg- ularly scheduled mtg. in June | \$25 per meeting not to exceed four a month | No | As needed | President Vice-President |

| Name of City | Board Members Rep. Dist.-at-Large or Areas? | Length of Term of Bd. Mem. | Are Number of Terms Limited? | Are Terms Concurrent or Staggered? | When do Board members take Office? | Do Board Members get paid? | Are Officers Paid Dif- ferently? | Do Board Members have Offices and Clerks? | Titles of Board Officers |
|---------------|--|--|------------------------------------|--|---|---|--|---|---|
| Portland | Dist.-at-large | 4 years | No | Staggered | July 1 | No | No | No | Chairman Vice-Chairman |
| Newark | Dist.-at-large | 3 years | No | Staggered. 3 each year | July 1 | No | No | No | President Vice-President |
| Pittsburgh | Dist.-at-large | 6 years | No | Staggered | November | No | No | As needed | President Secretary |
| Oklahoma City | Dist.-at-large | Four are elected for 4 yrs. one is elected for 2 yrs. | No | Three are elected each 2 years. This incl. 2 to 4 yr. terms and one to a 2 yr. term | First Monday January | \$25.00 per meeting, not to exceed \$100 per month | No | No | President Vice-President Member-at-large |
| Kansas City | Dist.-at-large This will no longer be true under new plan | 6 years | No | Staggered - Biennial elec- tions | In November after election | No | No | No | President Vice-President |
| Buffalo | Dist.-at-large | 5 years | No | One-fifth, or as near one- fifth as pos- sible are ap- pointed on first Tuesday of May | First Tuesday in May | \$1500.00 per year | No | No | President |
| Long Beach | Dist.-at-large | 4 years | No | Staggered | First Monday in May odd numbered years | \$50 per meeting with a maximum of \$400 per mo. | No | Office for entire board and clerical help as needed | President Vice-President |
| Minneapolis | Dist.-at-large | 6 years | No | Staggered with elections every two years in a 2-2-3 sequence | First meeting in July | No | No | No | Chairman Vice-Chairman Clerk Vice-Clerk Treasurer |
| Wichita | Dist.-at-large | 4 years | No | Six members are elected every 2 years | July 1 | No | No | No | President Vice-President |

| Name of City | Board Members Rep. Dist.-at-Large or Areas? | Length of Term of Bd. Memrs. | Are Number of Terms Limited? | Are Terms Concurrent or Staggered? | When do Board members take Office? | Do Board Members get paid? | Are Officers Paid Dif- ferently? | Do Board Members have Offices and Clerks? | Titles of Board Officers |
|--------------|---|------------------------------------|------------------------------------|--|--|---|--|---|---|
| Birmingham | Dist.-at-large | 5 years | No | Staggered. One is appointed each April 1 | When appointed | \$10.00 per meeting or not more than \$30.00 month | No | No | President Vice-President |
| Oakland | Dist.-at-large | 4 years | No | Staggered. Every 2 years either 3 or 4 are elected | July 1 | \$50 per meeting | No | One conference room furnished for board use | President Vice-President |
| Norfolk | Dist.-at-large | 2 years | No | Staggered - 4 elected one year, 3 the next | July 1 | No | No | No | Chairman Vice-Chairman |
| Toledo | Dist.-at-large | 4 years | No | Staggered in a 3-2 sequence | First Monday in January | May receive \$20 per meeting not to exceed 12 meetings per year. Present board has waived allow. | No | No | President Vice-President |
| Omaha | Dist.-at-large | 4 years | No | Staggered - 6 every two years | Jan. 1 follow- ing general election | No | No | No | President Vice-President Chairman of a Committee |
| El Paso | Dist.-at-large | 6 years | No | Expire in a 2-2-3 sequence in even numbered years | First regular meeting after election | No | No | No | President Vice-President Secretary |
| Louisville | Dist.-at-large | 4 years | No | Staggered - 3 members terms expire at end of odd-numbered years & 2 members terms at end of even-numbered yrs. | January | No | No | No | Chairman Vice-Chairman Secretary Treasurer |

| Name of City | Board Members Rep. Dist.-at-Large or Areas? | Length of Term of Bd. Memrs. | Are Number of Terms Limited? | Are Terms Concurrent or Staggered? | When do Board members take Offices? | Do Board Members get paid? | Are Officers Paid Dif- ferently? | Do Board Members have Offices and Clerks? | Titles of Board Officers |
|--------------|---|------------------------------------|------------------------------------|--|---|----------------------------------|--|--|---|
| St. Paul | Dist.-at-large | 6 years | No | Staggered | July 1 | No | No | No | Chairman Vice-Chairman Clerk Treasurer |
| Rochester | Dist.-at-large | 4 years | No | Staggered at two year inter- val in a 2-3 sequence | January 1 | \$1200 per year | No | No | President Vice-President |
| San Jose | Dist.-at-large | 4 years | No | Staggered | July 1 | No | No | No | President Vice-President |
| Phoenix | Dist.-at-large | 5 years | No | Staggered - one board member is elected each year for 5 year term | First meeting of board in January | No | Clerk receives \$75 mo. | Secretary employed and supervised by Supt. | President Clerk |

**SURVEY OF PUBLIC EDUCATION AND BOARDS IN SCHOOL DISTRICTS
WITH A CORE CITY POPULATION OF 300,000 OR MORE
NOVEMBER, 1968**

| Name of City | Who Serves as Secretary or Clerk of Board? | Prof. or Occupations of Bd. Mem.s? | Women on Board | Racial Composition of Board | Does Board Use Committee System? | Does Board Meet in Executive Session? | How often must your Board meet Legally? | How often does your Board actually Meet? |
|--------------|--|---|----------------|--|---|---|---|--|
| New York | Career Secretary | 1 Attorney 1 Professor 3 Businessmen 3 Community Workers 1 Union official 2 Administrators 1 Minister 1 Govt. Employee | 1 | Caucasian 8 Negro 3 Puerto Rican 2 | Yes | Yes | Once a month- publicly | Once a week informally |
| Los Angeles | Clerk of Board, paid employee of board | 1 Retired Prof. 2 Active Prof. 1 Housewife-TV bookreviewer 1 Minister 1 Lawyer-airline pilot 1 Management consultant | 1 | Caucasian 6 Negro 1 | Committee of the Whole Adult Education Auxiliary Services Budget and Finance Building College Ed. Development Law and Rules Personnel and Sch. Purchasing Urban affairs | Yes | Four times a month by board regulations | Five times a month |
| Chicago | Secretary, paid employee of board | 5 Businessmen 2 Union officials 2 Housewives 2 White collar workers | 4 | Caucasian 8 Negro 3 | Yes Standing Ad Hoc | Yes Personnel Site acquisition | Twice a month | Twice a month |
| Detroit | Business Manager | 1 Medical Doctor 2 Attorneys 1 Minister 1 Businessman 1 Campfire Girls Adm. 1 Housewife | 2 | Caucasian 5 Negro 2 | Yes Personnel Finance Curriculum Bldg. & Sites School Community Relations | Yes | At least once a month | Twice a month plus special meetings |
| Philadelphia | Superintendent | 1 Medical Doctor 3 Lawyers 1 Minister 1 Businessman 1 Union official 1 Civic leader 1 Administrator | 1 | Caucasian 7 Negro 2 | Yes Naming Schools Insurance | Yes | Every two months | Every two weeks |
| Houston | Director of Board Services, who is paid employee | 1 Attorney 1 Dentist 3 Businessmen 1 Businesswoman 1 Housewife | 2 | Caucasian 6 Negro 1 | Yes Ele. Physical Ed. Compensatory Ed. Curriculum Dev. Community Relations | Yes Personnel Land trans- actions | Once a month | Twice monthly with spec. mtgs. called when necessary |

| Name of City | Who Serves as Secretary or Clerk of Board? | Prof. or Occupations of Bd. Mem.s? | Number of Women on Board | Racial Composition of Board | Does Board Use Committee System? | Does Board Meet in Executive Session? | How often must your Board meet Legally? | How often does your Board actually Meet? |
|--------------------------------|---|---|--------------------------|-------------------------------------|---|---|---|--|
| Miami (Dade County) | Adm. Secretary to Board, who is paid employee | 1 Attorney 4 Businessmen 1 Hosp. Adm. 1 Housewife | 2 | Caucasian 7 | Yes Not extensively | Yes but no action is taken | Once a month | At least twice a month |
| Baltimore | Superintendent | 2 Attorneys 1 Medical Doctor 1 Scientist 4 Businessmen 1 White collar worker | 2 | Caucasian 7 Negro 2 | Yes Sch. Bldg. Budget | Yes Personnel and other confidential matters. Final decision at open session | No legal requirement | Twice a month |
| Honolulu (Hawaii State System) | State Superintendent | 1 Medical Doctor 2 Retired Teachers 1 Minister 1 Architect 4 Businessmen 1 Writer 1 Vacancy | 2 | Caucasian 6 Other 4 Vacancy 1 | Yes Personnel Curriculum | Yes Personnel only | Twice a month by by-laws | Twice to three times a month |
| Dallas | Ass't. Supt. Business | 2 Medical doctors 1 Attorney 5 Businessmen 1 Housewife | 1 | not furnished | Yes Special ad hoc | For personnel matters and property acquisition | No legal requirement | Twice a month |
| Cleveland | Clerk-Treas., a paid employee | 2 Attorneys 3 Businessmen 1 Undertaker 1 Adm. Ass't. to Congressmen | None | Caucasian 5 Negro 2 | No | Only occasionally | Once every two months | Twice a month plus occasional special meetings |
| Washington DC | Executive Secretary | 1 Minister 1 Educator 1 Attorney 1 Chemist 1 Union official 2 Businessmen 1 Housewife 1 Gov't. Administrator | 3, by law | Caucasian 4 Negro 5 | Ad hoc only | No | Once a month | 45 times a year |
| Milwaukee | Secretary - Bus. Mgr. | 5 Attorneys 4 Housewives 2 Journalists 1 Factory worker 1 Artist 1 Retired 1 Secretary | 6 | Caucasian 15 | Yes Appointment and Instruction Buildings Finance Rules and Complaints Legislation | Certain personnel matters only | Once a month | Once a month |

| Name of City | Who Serves as Secretary or Clerk of Board? | Prof. or Occupations of Bd. Mems.? | Number of Women on Board | Racial Composition of Board | Does Board Use Committee System? | Does Board Meet in Executive Session? | How often must your Board meet Legally? | How often does your Board actually Meet? |
|-----------------------------|--|---|--------------------------|-----------------------------|---|---|---|--|
| San Diego | Superintendent | 1 Attorney 2 Ministers 1 Housewife 1 Hospital administrator | 1 | Caucasian 4 Negro 1 | Yes Ad hoc only | Yes Personnel matters and national defense matters | Once a year | Twice per week |
| Memphis | Superintendent | 1 Attorney 2 Housewives 2 Businessmen | 2 | Caucasian 5 | No | Yes | Twice a month | Twice a month |
| Atlanta | Clerical Secretary of Board | 3 Businessmen 1 Attorney 1 Pub. Housing Administrator 1 Ed. Organization Executive 1 Medical doctor 2 Housewives | 2 | Caucasian 7 Negro 2 | Yes, Finance, Bldg. & grounds, Curriculum, Personnel, Rules, Food Service, Maintenance & Operation, Purchasing, & Athletic and Military Affairs | Briefing Sessions once a month | Once a month | Twice a month plus called special meetings |
| St. Louis | Treasurer's Secretary | 2 Attorneys 2 Ministers 5 Businessmen 3 Housewives | 3 | Caucasian 9 Negro 3 | Yes Ad hoc only | Yes | Twice a month except during August | Twice a month plus special called meetings |
| New Orleans | Career Secretary to Board | 1 Medical Doctor 2 Attorneys 2 Businessmen | None | Caucasian 5 | No | Yes Final action taken in open meeting | Four times per year | Twice a month |
| Indianapolis | Secretary of the board who is an employee | 2 Attorneys 2 Businessmen 1 Businesswoman 1 Housewife 1 Retired | 2 | Caucasian 6 Negro 1 | Yes Bids | Yes | Twice a month by board policy | Twice a month |
| Columbus | Clerk-Treas., an employee of board | 1 Financial Exec. 2 Attorneys 1 Medical Doctor 1 Retired Businessman 1 Businessman 1 Housewife | 1 | Caucasian 6 Negro 1 | Yes Curriculum Building Finance | No | Every two months | Twice a month |
| Tampa (Hillsborough County) | Superintendent's Secretary | 1 Pharmacist 1 Personnel Director 3 Businessmen 1 Housewife 1 Medical doctor | 1 | Caucasian 7 | No | Yes Personnel matters and legal consultation | Once a month | Twice a month plus special meetings |

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| Denver | Secretary of Board, employee | 1 Medical doctor 3 Attorneys 1 Businessman 1 Housewife & white collar worker 1 Housewife & State Senator | 2 | Caucasian 6 Negro 1 | No | Rarely although permitted by law | Once a month | 20-23 meetings per year |
| Seattle | Appointed Secretary to Board | 2 Medical Doctors 1 Attorney 1 Businessman 1 Housewife | 1 | Caucasian 5 | Yes Legal Finance Purchasing Bldgs. & Grounds Personnel | Yes | Once a month | Once a week |
| Nashville (Davidson County) | Business Manager | 6 Businessmen 2 Housewives 1 Attorney | 2 | Caucasian 8 Negro 1 | No | Personnel matters only | Twice a month | Last year Board met 30 times |
| San Francisco | District Superintendent | 2 Attorneys 1 Dentist 1 Union official 1 Professor 1 Businessman 1 Housewife | 2 | Caucasian 6 Negro 1 | Yes Bldgs. & Grounds Curriculum Ad Hoc | Yes Personnel matters only | Once a month | Twice a Month and on call |
| Boston | Secretary to School Committee | 3 Attorneys 1 Political Economist 1 White Collar worker | 0 | Caucasian 5 | Yes - Standing Vocational Ed. Guidance Spec. classes Amer. culture | Yes | Twice a month by Sch. Committee Rule | 30-35 meetings year |
| Cincinnati | Clerk - a Board employee | 1 Businessman 1 Engineer 2 Housewives 3 Attorneys | 2 | Caucasian 6 Negro 1 | No | Yes | Every two months | Twice a month - Sept.-June, once a month in July-August Also, spec. meetings |
| Ft. Worth | Secretary to Superintendent | 4 Businessmen 1 Minister 1 Retired H.S. Principal 1 Former Newspaper reporter & ins. underwriter | 1 | Caucasian 7 | No | Yes Personnel Property Acquisition | Once a month | Twice a month |
| San Antonio | Business Manager | 5 Businessmen 2 Housewives | 2 | Caucasian 7 | Yes Building Program Community Relations Citizens Committee File | Yes | Twice a month | Twice a month |

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| Tulsa | Clerk - a Board Employee | 2 Ministers 4 Businessmen 1 Housewife | 2 | Caucasian 7 | Yes Business Education Personnel Budget & Finance Health & Cafeteria Bldgs. & Sites | Yes Personnel only | Once a month | Twice a month |
| Portland | Deputy Clerk, an employee of Board | 1 Medical Doctor 2 Attorneys 3 Businessmen 1 Housewife | 1 | Caucasian 7 | No | Yes Certain personnel matters only | No legal requirement | Twice a month |
| Newark | Secretary of Board of Ed. Full time civil service | 3 Businessmen 2 Attorneys 1 Medical doctor 1 Teacher 1 YMCA Director 1 Social worker (retired) | 1 | Caucasian 6 Negro 3 | Yes Stand. Comm. Finance Instruction Bldgs. & Grounds Spec. Comm. - Employee Grievance | Yes | Once a month | Recently averaging 1 or 2 extra meet- ings per month |
| Pittsburgh | Superintendent | 3 Housewives 2 Attorneys 5 Businessmen 1 Architect 1 Medical Doctor 1 Engineer 1 Union Official 1 Housing Auth. Mgr. | 3 | Caucasian 11 Negro 4 | Yes | Yes | At least every two months | Once a month except August |
| Oklahoma City | Clerk, Employee of Bd. | 3 Businessmen 1 Univ. Adm. 1 Psychologist | 0 | Caucasian 5 | No | Personnel matters only | Once a month | Twice a month |
| Kansas City | Secretary of Board who is an employee | 1 Medical doctor 1 Attorney 1 Businessman 1 Businesswoman 1 Housewife 1 Sec. to a Trust Foundation | 2 | Caucasian 5 Negro 1 | Sometimes ad hoc committees | Yes | No legal requirement | Twice a month |
| Buffalo | Civil Service staff position Ass't. Secretary to Board | 2 Medical doctors 1 Dentist 2 Attorneys 1 Union Official 1 Businessman | 0 | Caucasian 6 Negro 1 | No | Yes | Twice a month | Twice a month special called meetings |

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| Long Beach | Superintendent | 1 Medical Doctor 1 Dentist 1 Businessman 1 Retired Corp. Executive 1 Housewife | 1 | Caucasian 5 | Yes Personnel & Course of Study Finance Rules, Regulations, and Supplies Buildings & Grounds City College | Yes Pupil problems | Every Monday except holidays; then meeting is held on next business day | Every Monday except holidays |
| Minneapolis | Secretary to Superintendent | 1 Attorney 1 Minister 2 Businessmen 1 Association Executive 1 Govt. Employee 1 Housewife | 2 | Caucasian 6 Negro 1 | No | Briefing meetings only | Once a month | Twice a month or more |
| Wichita | Dir. of Bus. Service Div. | 1 Medical Doctor 2 Attorneys 1 Veterinarian 1 Retired Teacher 3 Businessmen 4 Housewives | 4 | Caucasian 12 | Yes Personnel & Salaries Plant Facilities Finance Supplies & Equipment | Yes Personnel and property acquisition | Once a month | Two or three times a month |
| Birmingham | Superintendent | 1 Medical Doctor 1 Attorney 1 Factory Worker 1 Businessman 1 Housewife | 1 | Caucasian 5 | No | Personnel only | Once a year except as provided for in Board by-laws | Twice a month |
| Oakland | Superintendent | 3 Businessmen 2 Attorneys 1 Newspaper Publisher & Attorney 1 Public Health Research Staff Officer | 1 | Caucasian 5 Negro 2 | Yes Purchasing Budget & Salaries Publications Insurance Finance Bldg. & Grounds | Yes Personnel matters only | Once a month | Once per week |
| Norfolk | Clerk of the Board appointed by the Board | 2 Attorneys 3 Businessmen 1 Retired newspaper editor 1 Housewife | 1 | Caucasian 6 Negro 1 | No | Yes, but recent state law may forbid it | Once a year | Twice a month |
| Toledo | Clerk-Treasurer A paid employee of the board | 1 Housewife 2 Businessmen 1 Professor 1 Attorney | 1 | Caucasian 4 Negro 1 | No | No | Once a month | Once a month plus special called meetings |

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| Omaha | Secretary is appointed by board | 1 Medical Doctor 1 Attorney 7 Businessmen 3 Housewives | 3 | Caucasian 11 Negro 1 | Yes Finance, Leg. & Claims Inst. Serv. & Americanism Planning & Personnel Plants - Research | Seldom | Twice each month | Approximately 30 times a year |
| El Paso | Secretary to Superintendent | 1 Medical Doctor 1 Attorney 1 CPA 3 Businessmen 1 Housewife | 1 | Caucasian 7 | Yes | Yes Personnel Property Acquisition Security Conf. with Sch. Atty. | Once a month (board policy) | Twice a month plus occasional special meetings |
| Louisville | Ass't. Supt. for Business Affairs | 1 Medical Doctor 1 Attorney 2 Businessmen 1 Housewife | 1 | Caucasian 4 Negro 1 | No | Yes | Once a month | Twice a month or on call of superintendent, chairman, or three members of board |
| St. Paul | Secretary to Superintendent | 2 Businessmen 1 Veterinarian 1 Union official 1 Pub. Rel. Man 1 Housewife | 1 | Caucasian 5 Negro 1 | No | No | No legal requirement | Twice a month |
| Rochester | Recording Secretary | 1 Medical Doctor 1 Exec. Director of Civil Rights 1 College Administrator 1 Jr. High Teacher 1 Housewife | 1 | Caucasian 4 Negro 1 | No | Occasionally | Two meetings per month (board by-laws) | Twice a month and special meetings |
| San Jose | Superintendent | 2 Businessmen 1 Attorney 1 Housewife 1 Association Executive | 1 | Caucasian 5 | No | Yes Personnel only | Twice a month | Twice a month |
| Phoenix | Secretary, clerical employee of board | 2 Medical Doctors 1 Attorney 1 Minister 1 Housewife | 1 | Caucasian 5 | No | Yes with repr. of press invited | At least once a month during regular school year | Twice a month |

National School Boards Association

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